

# ANNUAL REPORT FISCAL YEAR 2010

12

TEAL





Dear Friends of The Arc,

As we reflect back on this past year, there are many reasons to celebrate the success of people we support and look ahead to an exciting year of innovation and excitement. Here are just a few.

"The Art of The Arc" premiered at The Carroll Arts Center in March. The exhibit showcased the creative abilities of people with intellectual and developmental disabilities. It also served as the centerpiece in the celebration of The Arc of Carroll County's 55th anniversary.

In October, The Arc was recognized by the Community Foundation of Carroll County as the Philanthropist of the Year – Non Profit Organization. The nomination was submitted by Gary Davis, whose daughter Jamie is supported by The Arc's employment program. The following is an excerpt from his nomination:

Webster's defines Philanthropy as goodwill to fellow men; especially active efforts to promote human welfare. By definition, The Arc of Carroll County is a whole group of philanthropists. They have taken people in our county, who most would call disabled, and helped them to achieve more than they would have believed possible. It is truly a special gift to give human dignity to a person....They do this by treating each person as an individual opportunity and explore what they can accomplish, and they don't give up! To the people of the county, The Arc teaches that every human has an important role in the community and every citizen in the community has a valuable gift to give...themselves.

Looking ahead to 2011 we are forecasting a new year full of innovation, collaboration and excitement. On the innovation front we have been working on an initiative to give people with intellectual and developmental disabilities the opportunity to direct their own supports. Locally, The Arc of Carroll County is embracing the concept of "person centered services" and is in the forefront of this national movement. Several staff members are actively involved with statewide collaborative efforts to help people choose and design services that are flexible and provide the path to a life that is personally meaningful to them. The concept is already being implemented with a limited scope and we are excited about the expansion potential.

Government funding cuts have made an already fragile system even more so for people who rely on organizations like The Arc. We will keep this in mind as we continue to evaluate how the people we support benefit from our services and look for additional ways to provide them in a cost effective way. We are mindful of the ongoing sluggish economy and how reductions in government funding streams might impact future services.

We are proud of The Arc's commitment to do whatever it takes to assure that people with intellectual and developmental disabilities in our community can thrive and enjoy a high quality of life. Thank you for your continued support of The Arc of Carroll County.....Where Ability Matters Most.



Pat Richardson, President

The

Donald Rowe, Executive Director



## **HOME SWEET HOME**

he single story home sits on a quiet street on the outskirts of Westminster City. Other than the small, inconspicuous wheelchair ramp at the front stoop, there are no signs that this house is any different from any other on the street.

Ilissa Loube is medically fragile, spending her days in a wheelchair with 24-hour care. Despite this, she enjoys good food (especially chocolate) and loves to ride her wheelchair around town. Ilissa grew up in foster care, but, when she turned 21 in 2007, she had to leave the foster care system. With the help of The Arc, her foster parents helped her move into a Community Supported Living Arrangement (CSLA) where she, a roommate and a support aide live together, each paying their share of the rent.

Just six months later, another roommate came to live with the group. Debbie Stump was supported by her sister after their parents passed away in 2007 while they looked for a suitable living arrangement for her. The Arc introduced Ilissa and Debbie to each other and they hit it off. Debbie moved into the small house in the City of Westminster shortly after.

In early 2010 the landlord decided to move back into the home and told the women they had to move. The search was on for a new place to live, and the clock was ticking.

Finding a new arrangement that met the space and accessibility needs proved challenging. During the long and frustrating search, one of the roommates moved on, but Ilissa, Debbie, and house manager Sandy Strickhouser stuck together and were able to find a new home in Westminster just before their lease ran out. This home is larger and

more accessible for Ilissa's wheelchair. And this time, with a lot of persistence, The Arc was able to help Ilissa and Debbie secure housing assistance that reduced their rent to a more manageable amount.

In the family room of their home the women say they enjoy watching the deer and squirrels in the backyard. "I like it right here. I really do," said Debbie. While Ilissa is nonverbal, Sandy says she can tell by her actions that she is happy in this new home.

They hope to call this place home for a long time to come.





In the family room of their home the women say they enjoy watching the deer and squirrels in the backyard. "I like it right here. I really do." —Debbie Stump



# A PARTNERSHIP FOR TRANSITION

t is a partnership unlike any other in the State of Maryland - a public school system partnering with a community services agency to provide instruction to students. But it's nothing new in Carroll County – it's the way some students have been taught for more than a decade.

For the past 15 years, Carroll County Public Schools and The Arc of Carroll County have partnered to provide instruction to youth ages 14-21 with intellectual and developmental disabilities. The curriculum is provided through several different programs geared toward specific age groups with goals and outcomes to help the students transition successfully from school to the working and adult world. The longest running program, the Transition Connections Program (TCP), began 15 years ago with only six students in the class. Today, there are as many as 40 per class. More than 400 students have participated in the various transition programs over the past 15 years.

Mary Pat Dye, Coordinator of Special Education Services – Post Secondary Program for Carroll County Public Schools, says that school system chose to partner with The Arc for this and several other transitions programs for students with intellectual and developmental disabilities. The Arc provides the resources and expertise through a specialized curriculum to help students transition into the adult and working world.

Students with intellectual and developmental disabilities are entitled to remain in the school system through age 21, but Dye says a school setting is not age appropriate

for the 18-21 year old students. The TCP program provides age-appropriate instruction to help those students learn different skills and get more work exposure.

The curriculum generally focuses on self determination, vocational training, career management training and skills needed to successfully transition away from a school setting. Danette Kelmartin, Family and Education Resources Manager for The Arc, says the various transition programs also expose the students to community life, provide job skills and readiness training and prepare them for the supports they will receive from community agencies in a competitive environment.

Dye finds the self determination instruction very proactive for students, teaching them to advocate for themselves and articulate their own needs, wants and life goals, and to better understand what the expectations will be from employers, service providers and the community.





## CAREER COMMITMENT

e buzzes around the empty restaurant like a man on a mission, working with crisp efficiency to fill the ice bins for the soda fountain machines and stock the french fry freezer before the doors open for the day, and before he has to leave for one of his other jobs.

Chuck Fox is a very busy man. He has worked at the Wendy's restaurant in Westminster for 16 years now, ever since coming to The Arc in 1994. He works about two hours a day Monday through Friday maintaining the parking lot, keeping the ice bins full and french fry freezer stocked, maintaining the dining room and washing windows among other things. He follows his routine under the watchful eye of job coach Don Lotz, who keeps him on task any time he tries to take short cuts.

"He's very good," said restaurant manager Joe Keenan. Chuck is one of three people with an intellectual or developmental disability employed at this restaurant. Keenan says these three usually are his most reliable employees, rarely calling out sick or for other reasons and staying with the job long-term in what would normally be considered high turnover positions in the quick service restaurant industry.

His tenure at the restaurant is impressive. Over the years Chuck has seen many changes in his staff support, family structure and at the restaurant itself, and has adapted to the changes.

After he leaves the restaurant each day, Chuck goes to one of his other three jobs. Two days a week he works in the cafeteria at Carroll Hospital Center maintaining the dining room. Three days a week he maintains the Westminster City parking garage on Green Street, and helps with general cleaning and other duties at Avenue Tailor in Westminster.

Chuck says he enjoys the work at all of his jobs, but likes the most that "it's a paying job." When he's not working Chuck enjoys watching DVDs, reading the TV Guide, going to the YMCA and shopping. One day,

he says, he'd like to own his own home. At 36, there's still plenty of time for Chuck to work toward achieving any goal he sets his mind to.





Chuck Fox is a very busy man. He has worked at the Wendy's restaurant in Westminster for 16 years now, ever since coming to The Arc in 1994. "He's very good."

> —Joe Keenan Restaurant Manager

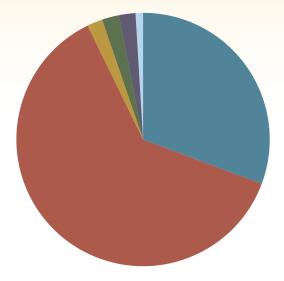


# **FINANCIAL HIGHLIGHTS**



# REVENUES

<b>Board Of Education</b>	\$3,274,909	30.68%
Government	\$6,627,589	62.09%
Industry	\$213,057	2.00%
Contributions	\$231,899	2.17%
Client Fees	\$224,489	2.10%
Other	\$101,689	0.95%
Total	\$10,673,632	



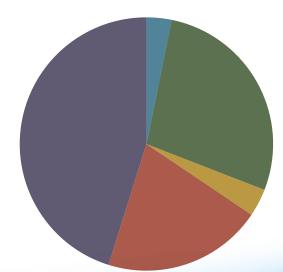
## **EXPENDITURES**

Administration	\$333,806	3.20%
Transportation	\$2,888,672	27.70%
Adult Transportation	\$368,691	3.53%
Employment Services	\$2,127,764	20.40%
Community Living	\$4,711,099	45.17%
Total	\$10,430,032	

The financial statements presented have been audited by Mullen, Sondberg, Wimbish, & Stone, P.A. The complete audited statement is available at www.arccarroll.com, by calling 410-848-4124, or during business hours at The Arc of Carroll County, 180 Kriders Church Rd., Westminster, MD 21158. The Arc of Carroll County is a 501(c)(3) organization.

THE ARC | ANNUAL REPORT

6



# SUMMARY OF SERVICES

The following services were provided July 1, 2009 – June 30, 2010

### EMPLOYMENT SERVICES

- Number of people served: 163
  - Funded by Developmental Disabilities Administration: 144
  - Funded by Department of Rehabilitation Services: 5
  - Unfunded: 9
- Number of people with jobs, educational opportunities and/or volunteer opportunities: 83
- Number of employers participating in Employment Services: 70
- Number of hours worked at paid job sites: 29,270
- Number of hours worked at volunteer sites: 6,511
- Number of hours worked at enclave sites: 13,764
- Percentage of people working independently: 77%
- Number of people who own their own business: 4

#### COMMUNITY LIVING SERVICES

- Number of people supported in 11 homes: 32
- Number of people receiving support services: 61

#### EDUCATIONAL PARTNERSHIPS

- Number of students participating in educational partnerships: 55
- Number of students supported in summer youth employment programs: 19
- Number of job sites partnering with educational programs: 12
- Number of transition programs participating in: 4

## TRANSPORTATION SERVICES

- Number of adults transported by van per day: **32**
- Number of van miles traveled per day: **400**
- Number of students transported to Carroll County Public Schools per day: 500
- Number of school bus miles traveled per day: 5,375

# **BOARD AND ADMINISTRATION**

The Arc of Carroll County 2010-2011 Board of Directors and Officers

### **OFFICERS**

President
Pat Richardson
Carroll County Times

Vice-President **Lyndi McNulty** Gizmos Art

Secretary Bryan Ensor Self Advocate

Treasurer **Tom Ferguson** BB&T

Immediate Past President Sherri Chavis Parent Advocate

#### DIRECTORS

**Rob Burk** Carroll County Government

**Lynn Davis** Carroll County Youth Service Bureau/Parent Advocate

**Jerome G. Ellis, Sr.** Carroll County Public Schools

Brenda Fisher New Windsor State Bank

**Charles Herboldsheimer** Parent Advocate

**Ron Morningstar** Walmart/Self Advocate

**Sharon Pusateri** Coldwell Banker/Parent Advocate

## ADMINISTRATION

Executive Director
Donald Rowe

Assistant Executive Director Mary Jo Walla

Executive Secretary Barbara Werner

Assistant to the Executive Director **Norma Beam** 

Controller Jenny Dalrymple

Human Resources Director **Danna Blum** 

Transportation Director **Duane Campanello** 

Director of Development Lisa Albin

Assistant Director of Quality Assurance **Stephanie Bell** 

Vocational Services Manager Cristin Cellitto

Family and Education Resources Manager Danette Kelmartin



Program Coordinator, Family and Individual Support Services **Rebecca "Becki" Pearson** 

Program Coordinator, Community Living **Anna Marc** 

Health Services Coordinator Lisa Thompson

Program Coordinator, Community Employment **Jillian Snyder** 

Program Coordinator, Community Employment **Elyse Szparaga** 

Program Coordinator, Family and Individual Support Services Lauren Stauffer

Program Coordinator, Work Services **Kevin Walla** 

Program Coordinator, Work Services Floyd Westbrook

Transportation Assistant **Ted Stonesifer** 

## SUPPORTERS OF THE ARC

The Arc of Carroll County gratefully acknowledges the following individuals, businesses, foundations and organizations that, in FY2010 (July 1, 2009 – June 30,2010), supported our mission and the people we support. Every effort has been made to ensure the accuracy of this list. If you feel an error has been made, please contact the development office at 410-848-4124.

## \$45,000+

Marion I. and Henry J. Knott Foundation

#### \$10,000+

Maryland Affordable Housing Trust

#### \$5,000 - \$9,999

BB&T Vadonia Cox Knights of Columbus Council #1393 Westminster

#### \$2,500 - \$4,999

Bucs Pleasure Club Dimensional Health Care Associates Tom and Sandy Ferguson Knights of Columbus St. Bartholomew Council #9127 Mullen, Sondberg, Wimbish & Stone Susquehanna Bank Venable Foundation W & W Tire & Auto

## \$1,000 - \$2,499

Granville and Judith Albright Mark and Kari Anderson Harvey and Ruth Bair Norma Beam Sherri Chavis Communications Electronics, Inc. **Constellation Energy** Cross Roads Truck & Auto Sara Sullivan and Ronald Danielson General Dynamics Sharon and Dale Kline Knights of Columbus Maryland State Council #10525 Lehigh Cement M&T Bank Maryland Gold Wings William G. and E. Suzan Miller Naylor Plumbing PNC Bank Richard J.Princinsky & Associates Ridge Engineering Don Rowe Selective Insurance W & W Racing Tires Walmart Eldersburg Elizabeth Weber Westminster Elks #2277

#### \$500 - \$999

Dorothy Baranauskas Danna Blum Carroll Community College Carroll Hospital Center Carroll Lutheran Village Herb and Mabel Close Comprehensive Developmental Services Coughlin, Inc. Gary and Dale Davis Davis Library Gavigans Furniture Bruce Grau & Associates Justin Hallsted Charles and Nancy Herboldsheimer Ruth Howsden Barry and Teresa Hughes Joseph Hughes International Financial Services Larry and Bobbi Jenkins Jiffy Lube Knights of Columbus Council #11631 St. Joseph Taneytown KoHN Creative Lehigh Cement Employees Christmas Project Liberty Mutual Insurance Main Street Liquors Dennis Manuel McDaniel College Martha Metcalf Jeannine Morber/Morber Marketing Group Northern Pharmacy Rebecca Pearson Randall Pickwell Quantum Internet and Telecommunications Pat Richardson Teammates for Kids Foundation Tevis Oil & Modern Comfort Mary Jo Walla Widetrac's

#### \$250 - \$499

Scott and Lisa Albin John Aldridge American Bus Sales & Service Chris Atkinson Bonnie and Wayne Barnes Ethel and Jimmy Barrish Stephanie Bell Dawn Bowlin The Brehm Family

Michael Cain Carroll Occupational Health Darla Copenĥaver Edgewood Chuch of the Brethren Edward Jones Genworth Financial Charles Grove Margaret Heald Huntington Learning Center Carole Kraus Life-Long, Inc. Lisbon Auto Center James W. Long Amelia Longoria-Rathsack William Raab Allison Seaton David and Sarah Selby **Rial Simons** Taneytown Lions Club Taylorsville-Winfield Lions Club Therapeutic Kneads LLC Janet Thomas Lisa Marie Utz J.M.Werking, Inc. Westminster Lions Club, Inc. Elaine Wigginton **Rusty Yingling** 

#### \$100 - \$249

Airpark Animal Hospital American Legion American Legion Auxiliary, Gold Star Unit 191 Chris Anderson Antrim Veterinary Hospital Aqua Star Auxiliary to the Pleasant Valley Fire Co. Audrey Ballard David Barrish Dennis Baumgardner Sara Biggs Christina Bobnar Ann Bollinger Charles and Zadie Brehm Brethren Service Center James Buckmaster Edith Burbage Donna Carroll Carroll Scottish Rite Club Cedarhurst Unitarian Universalists Cristin and Eric Cellitto Holly and Jason Chalk Nancy Walla Cherone Clara Chow Holly Clark Cranel. Inc. Diane Creamer Paul and Marilyn Cross Paul E.Dahlka Kathleen Dalgleish Deborah and Glenn Davis Denver-Elek, Inc. Amy Dietrich

# SUPPORTERS OF THE ARC

## \$100 - \$249 (continued)

Zachary Dietrich Dr. Robert Dobrusin Frances G. D'Onofrio Dugan, Babij & Tolley, LLC Kathryn E. Dulaney Karen Dunn & Brian Netter Jeanne Dussault and Mark Woodworth Robert and Nijole Dustin Jean Ann Edmonds Eline Funeral Home Betty and Roy Ensor Cheryl Fabela Facilicare Farmers & Merchant Bank Brenda A. Fletcher Fletcher Funeral Home Flick's Auto Body Shop Fraternal Order of Eagles Kelly Fuller Elaine and Lester Goodman GoodSearch Andrea Grooms Hagerstown Automotive Shirley A. Harpster Hill & Barnes Hoffman, Comfort, Offutt & Scott Miriam Hollinger Sandy and Forrest Hudspeth James Cardinal Gibbons Assembly Jeffrey Dahlka Beth Jeffries Pamela Jock Donna Kibler Paul Klim The Klim Family Trust Ladies Auxiliary to the Pleasant Valley Fire Co. Legacy Contracting, Inc. Mark Williams Robert Martin Edward McDonough Carroll and Jean Myers Henry and Roz Naviasky New Windsor State Bank Frances Nyce **Dolores** Olinger Robert and Barbara Packard P.A.P.A. Auto Parts PFG Carroll County Foods Marcy and James Piet Ellen Poore Becky Price Charles Pusateri Rager, Lehman & Houck P.C. Ilona Ries William Riggs

Ben and Claudia Rogers William Rooney Jerry and Juanita Russell Carl Schuettler Joe and Nona Schwartzbeck Shops of Yesteryear Regina Simpkins John and Margaret Smith Dolores Snyder St. Marks United Church of Christ Peggy Stafford Mr. and Mrs. Michael Stair Jack and Wendy Steil Ted and Robbie Stonesifer Ed Stuller Lloyd and David Sullivan Stephen Sullivan Mr. and Mrs. James Summers Sykesville Federal Savings Association T. Rowe Price T. Rowe Price Associates Foundation Taneytown Subway Victoria and Patrick Taylor Thomas, Bennett & Hunter Lisa Thompson Gerald N. Title, DDS Jay C.Toth, DDS Gilbert and Christine Valdes Msgr. Arthur Valenzano Kevin M. Walla James Welsh Sallie Whitney Merle and Ted Wiedemann Darlene Wike Carroll Yingling

## Up to \$100

ABC Computer Services Advance Business Systems Patricia Aldridge All Smiles Dental Care Greg Allen Gus and Fran Allen Allstate Giving Campaign Joan Alt Rhonda Anderson Tamera Anthony Ruth and Amos Ashe Virginia Bailes Susan Balderson Julie Bandelin Marsha Barger Barnes Service Center Grace and Ed Baughan John and Cathy Baynar Allen and Barbara Bazensky Steven and Norma Beam Judith Beckinger

Lisa Bello Elizabeth Benjamin Janet and Ralph Billings Freda Birchett Black & Decker Ashley Blanchette Vera Blum John S. Boehl Margaret Boehl Harry and Verlyn Bounds Patricia Bowling Helen Boyer Chuck Brauning Patrick and Christine Brehm Ted and Beverly Brilhart James Brophy Geneva Brown Browning, Reagle & Murphy James Bullock Rob Burk Karen Burman By Their Side Elsie Capps Carroll County Recycling Center Carroll Lutheran School Joe and Jean Cathy Deborah Sue Chaney Ryan and Trish Chernock Tamara Christou-LeBrun Audrey and Joseph Cimino Clark Wagner and Cindy Hirshberg Civilian Welfare Fund Theron Clabaugh Brenda and Nelson Clarke William Clarke Stacy and Lee Cohen Thelma Coleman Crystal Conrad Edwin and Helen Cornwell Scott Markle and Corynne Courpas Michael and Loraine Craig Dorothy Crawford Maria Crocker Grace Crumbacker Rob and Jenny Dalrymple Andrea and Lee Davidson Kenneth and Patricia Davis Lvnn Davis Deer Park Lions Club Philip Deitchman Donald and Leona Dell Joyce Dempsey Lois and Bruce Donaldson Fran D'Onofrio and Marie Carbaugh Charles Duckworth Ronald Dunn Eagle Jewelers, Inc. Elders Baptist Church

Paul Bell



Bryan Ensor Mildred Ensor Wendy Epstein-Netter The Eshelman Family Pam and Stan Evans Greg and Barb Falk Daisy Feeser Janice Feldman Irvin and Linda Fink Brenda Fisher Claudine Fitzgerald Ginger Fitzpatrick Linda Fitzpatrick Donald Fleming Francis P. Fordi Marsha and William Forman Jerome Franks Robert and Lucille Frebertshauser Desira Fritz Wanda Ganion Kathleen Garber Patty Garber Shelly Garber Glenn Goff Amy and Rick Goodman David and Paula Goodwin Stephen Goodwin Henrietta Gordon Jacqueline Grabowski Friends and co-workers of Angela Graham Mr. and Mrs. Morton Greenberg Marjorie Greene Tina Greene Joseph Griffith Gaye and Frank Grimes Gun Shack/Crosswinds Sharon and Jerry Guttman Earl and Darlene Haines Pamela Hamburg Hampstead American Legion Clint and Jocelyn Hare Allen Harman Harney Lions Club Christopher Harris Edie Haschert Frances Hatcher Healthy Hearing & Balance William and Kathleen Heilman Paul and Elizabeth Heinrich Jerry Henderson Catherine Hendrix Kristine Heuer Yvonne Higgins Alvin and Selma Highkin Shaina Hill Hilltop Farms Hoffman Bros.

Catherine Holibaugh Honeywell Hometown Solutions Fred Hooper Sandra Hoover Rita and Patrick Hughes Joseph and Patricia Humbert Ray and Mary Jack Michael Jackson Curt Jacobs Betty Jenkins Nancy Jenkins Irene Johnson Roy and Gladys Johnson Fran and Joe Kasher Martin Katz Patricia Keeney Betty Kelly Clint and Annabelle Kelly Danette Kelmartin Robert and Sandra Kennedy Lisa Kilmartin Amy Knight Marsha and Stanley Koolik Linda Kopeikin Jerome and Paula Lacy Charles and Tracy Lea Stuart Leibowitz Richard and Babette Leister LuAnne Levens Dr. Harvey Levy, DMD Lineboro Manchester Lions Club Iames Linton Theresa Little Walter and Linda Little William and Dorothy Little Michael and Diane Livingston Lizzie's Lockers Kathi Long Pat Long William Long Donald Lotz Jodi Lupco Marie Lutz Louann Maimone Main Street Advisors Scott Markle Glenn and Marion Matthias Tracey McKenna Lyndi McNulty Casey Medairy Patricia Melodini Martha and Emily Metcalf Elaine and Irwin Meyers Bonnie Mielke Pamela Miller Patrick Miller Miller & Hecker Barbara Mills Ann and Leonard Monfred Michael Moody Robert and Joyce Moody Virginia Morelock George and Nadine Morningstar

Peggy Morningstar George Motter Mount Joy Lutheran Church National Wild Turkey Foundation Monocacy Valley Chapter Sheila Netter Anne and Richard Nevin Patricia Nieberlein Pat and Jane Nolte Karen Nott NSA Civilian Welfare Fund Teresa O'Brien Linda O'Marra Bruna A. Ore Gerald and Sheila Oster Bernard and Patricia Oursler Marlene Paine Patrick Construction George and Sara Phillips Thomas Piet Iona Pitts Chery Prince Pro-Tech Charmaine Pullen Pure Image Sharon Pusateri Mary Rash Dennis Raver Hazel Rectanus Leonard and Emma Reddick Anna Louise Reid Bob and Marty Reider Albert and Margaret Remy Republican Women's Club of Taneytown Walter and Elizabeth Riddle Beverly Rill Maria Robinson Jeune Rockenbaugh Christian and Kelly Roemer Wendy and Brooke Rogers Carol Rush Sharon Sabol Betty Sapp Jenny Sauble Golda Schlossberg Diane and Harry Schulz Sebian Associates Marie Shantz Ingrid Shaw Iames Shaw Bernard and Sue Sher Robert Sherwood Ernest and Linda Shriver Selma and Ralfe Silverman Al and Hancy Singer Lisa and Marc Singer Joanna Sisk Amy Smerick Jim and Fran Smith Mike Smith Steve, Olga, Emma and Grant Smith Stewart Smith Jill Snyder

Patricia Spicer Genevieve Spurrier St. Elizabeth School Lauren Stauffer Dawn Stem Eugene Stiffler Erin Strevig David and Pamela Sullivan Michael and Dale Sullivan Sunflower Hill Assisted Living T. Rowe Price Enterprise Technical Services Robert and Sue Ann Tabler Lola and Harbold Talbert Fred and Janice Teeter Charles Terrano Jeannine Thomas Linda Thomas Barry Thornton Town Grill Partners Towne Pride Interiors Bob and Jenny Tracey United Methodist Women Wesley Freedom United Methodist Church Charlene Vidi Bonnie Vojik Clark Wagner and Cindy Hirshberg Helen Walla Linda and Steven Walla Harriet Walsh Jean and Curtis Wasmer Tessa Weil Kathleen Weinstein Morty Weinstock Maurice and Linda Wentz Barbara Werner John and Suzanne Werner Sherry West Floyd Westbrook Westminster Optimist Club Linda Wheatley Whitcraft Transmission Margaret and Gordon Wickes Mason and Virginia Wilburn Larry Wilder, DDS Fronzie and Quentin Williams Helen Williams Letha Williams Ruth Williams Scott and Valerie Williams Willie Williams Elyse Wilson Edward Wolfe Nancy Wolfinger Kayla Wright Dana Yeshnik Robert and Linda Zambelli Gifts in Kind

#### Gizmos Art HMA Sales Associates Mark Holt State Farm Insurance Liberty Mutual Insurance

Gary Newhouse Richard J. Princinsky & Associates Amanda Rose Schaefer Mechanical Staples Westminster Sodexo/McDaniel College T. Rowe Price Employees Christmas Project The Spa at Roops Mill Susquehanna Bank Tevis Oil/Modern Comfort Systems W&W Tire and Auto Service Barbara Werner Cindy and Jerry Wilhoite

#### Memorial Gifts

Buff & Connie Baffi Thomas Bair Katherine Baughan Betty Bohn Annie Breighner Phyllis Chavis Deborah Ann Cole Greg Cox Jav Deane Cox Anne Drake Gerry Eyler Dorothy Gorsuch Katherine Mae Harrod Louise Hinton Bill Hollinger Charlie Lutz Joseph Kraus Sanford Miller Philip W. Moul Rona Newer Ray Lee Pullen Sr. Sterling W. Selby Deborah Shuster William Douglas Sullivan Cleo Evans Virginia Watts Geraldine Weiner

#### Honorarium Gifts

Howard, Louise & Gregg Albright Brandi Chavis Harry & Sandy Creamer Justin Creamer Kevin & Linda Creamer Reverend & Mrs. James Creamer Greg Cox Jim Lutz Lucille Lutz LethaJoy & Daryl Martin Mr. & Mrs. Francis Mayott Courtney & Zach Settle Mary Frances Smith Shelley & Todd Wallace Mark & Blythe Weber



NONPROFIT ORGANIZATION U.S. POSTAGE PAID WESTMINSTER, MD PERMIT NO. 308

The Arc of Carroll County, Inc. 180 Kriders Church Road Westminster, MD 21158

Address Service Requested



www.arccarroll.com